





Investor Presentation December 2009

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We bring Wellness to your Life...

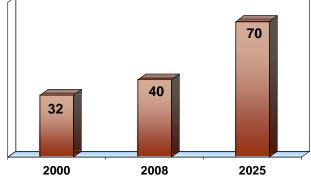
We will create new experiences by our products that will nourish, nurture and energise your life

We shall lead the way through innovation and be a Rs 500 crore company by 2013

Consumer Healthcare – Promising Potential

- Health and fitness gaining more importance with mounting health problems attributed to changing lifestyle of the consumers
- India likely to have world's largest cardiac and diabetic population
- Increasing concerns of personal hygiene due to pollution and external environmental factors
- An emerging market for consumer health and wellness with
 - ✓ Growing health consciousness and wellness revolution among consumers
 - \checkmark Increasing **awareness** to try better alternatives, and make informed choices
 - ✓ Rising willingness to spend more for fitness, skincare and overall well-being
- Surging demand for products which,
 - \checkmark Work as preventive measures against lifestyle related health problems, and
 - ✓ Offer additional health and nutritional benefits
 - $\checkmark\,$ Provide skincare solutions with 'do good' benefits rather than 'feel good' factor







Rich History of Strong Brand Building



- Serving the health and fitness conscious consumers of India since 1988
- Aims to promote 'healthy living' by anticipating the emerging and day-to-day needs of dietetic / health foods
- Present in niche segments with strong brands



The healthier alternative to sugar - leading the market with **over 80% share** in the sugar substitutes market (*Source : AC Nielsen*)

Skincare range - market leaders in niche segments of scrubs and peel-off and second largest in face-wash category (Source : AC Nielsen)



India's largest selling table spread - a healthier alternative to butter

- Direct reach to all 50k+ population towns in India thru ~400 strong field force
- Constant endeavor to improve quality of life of the consumers thru continuous innovation

Sugar Free – Largest Selling Low Calorie Sweetener



- India's largest selling low calorie sweetener with over 80% share in the market, which is growing at >30% (Source : AC Nielsen MAT Oct-09)
- Enjoys a top of the mind recall in the minds of calorie conscious consumers
- Leadership positions in variants of

Aspartame with Sugar Free Gold

Sucralose with Sugar Free Natura

- Forayed into the low calorie beverage market, with launch of soft drink Sugar Free D'lite
- Strategic initiative of driving consumption of Sugar Free powder by projecting the culinary usage of the brand along with the fitness promise
- Growing at CAGR of over 25% for last 3 years, with sales in excess of Rs. 770 Mio. (FY 08-09)





EverYuth – A Specialty Skincare Range

- Strong presence in niche skincare segments like face-wash, face masks and scrubs
- No. 1 in peel-off and scrub categories with Orange Home Facial and Walnut Scrub
- 98% share in peel-off market, which is growing at >90% and 70% share in scrub market, which is growing at >50% (Source : AC Nielsen MAT Oct-09)
- 2nd largest selling face wash brand in India
- Significant impact in the market thru
 - ✓ A focus on **niche** categories
 - Innovations in product offerings
 - Exploration on newer concepts such as Ultra Mild Scrub for everyday use
- Growing at CAGR of ~ 25% for last 3 years, crossed sales of Rs. 500 Mio. in FY 08-09.



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Nutralite – India's Leading Table Spread





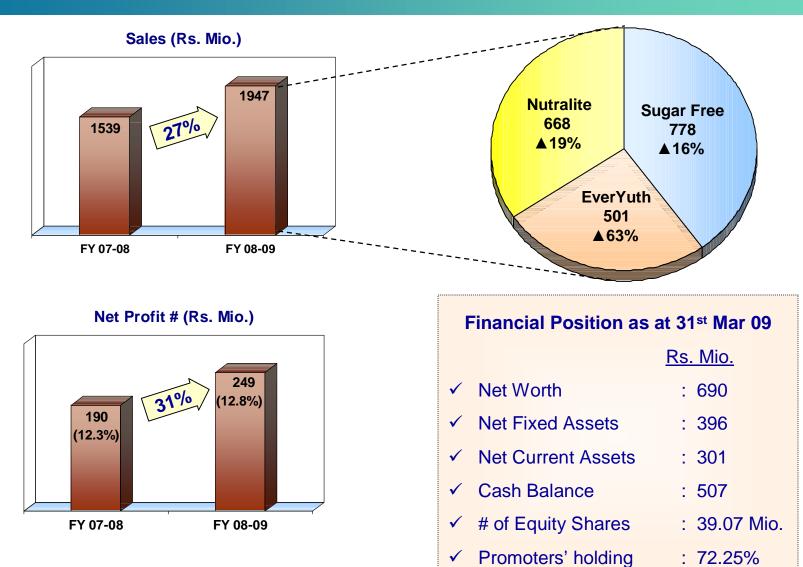
- Widespread consumer acceptance amongst health conscious families as a healthier alternative to butter
- Cholesterol Free and has no trans fats or hydrogenated fats
- Largest brand in the category of butter substitutes with over 75% market share (Source : AC Nielsen MAT Mar-09)
- Revamped and repositioned the brand in last three years with
 - Contemporary packaging
 - Special promotional campaigns
 - Shift of focus from bulk to retail segment
 - ✓ First in India to launch international style tub pack
 - Introduction of single-serve mini-tub packs
- Wide distribution reach across all states of India



Sales more than doubled in last three years - from ~ Rs. 280 Mio. in FY 05-06, to Rs. 668 Mio. in FY 08-09

Strong Financial Performance





Excludes Exceptional Items

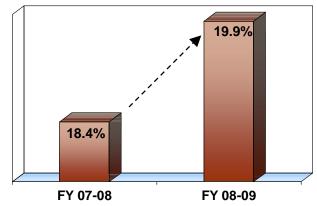
For better comparison, numbers of consumer business of Cadila Healthcare Ltd. for FY 2007-08 have been included in above numbers

Robust Business Health & Infrastructure



- Healthy EBIDTA margins, which have been improving steadily
- Almost entire business on advance collection terms, implying minimal working capital blockage and zero bad debt risk
- Secondary driven primary sales
- Strong, creative and innovative marketing and brand management teams - backbone of the consumer business







Efficient Supply Chain

- Reliable vendors and manufacturers, with proven track record of consistency in quality for Sugar Free and EverYuth
- Own state-of-the-art manufacturing facility for Nutralite
- Distribution Network cold chain and regular

Strategies For Growth Momentum



- New Products: Look at long term growth opportunities with new products in niche categories wherein we have first mover advantage
- Introduce / acquire related or innovative products / businesses to enhance top-line for the business to be funded through improved margins on existing products
- Infrastructure: Planning to set-up own state-of-the-art manufacturing facility for Sugar Free and EverYuth in Sikkim
- Continuous category education through unconventional mediums along with mainline activity
- Distribution: Increase in sales force with dedicated manpower to cater to institutions and Modern Retail Formats

All these initiatives would ensure

- ✓ Maintaining present 20%+ growth rate
- Growing bottom-line, rising profitability and healthier business

H1 09-10 Performance Highlights



Financial Performance

H1 09-10	H1 08-09	% Gr y-y
1,290	972	32.7%
211	152	39.1%
16.4%	15.6%	0.8%
205	149	37.7%
15.9%	15.3%	0.6%
135	99	37.2%
10.5%	10.1%	0.2%
3.46	2.52	37.2%
	09-10 1,290 211 16.4% 205 15.9% 135 10.5%	09-1008-091,29097221115216.4%15.6%20514915.9%15.3%1359910.5%10.1%

Note : H1 08-09 numbers include numbers of Consumer business of Cadila Healthcare Ltd. to make like-to-like comparison.



- Launched EverYuth Menz an exclusive skincare range for men, and carried out Golden Glow Peel Off brand substance activities
- Initiated promotion of Sugar Free Gold for summer usage, which got excellent response and had positive effect on Sugar Free Natura

Thank You.

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www.zyduswellness.in

Regd. Office : "Zydus Tower", Satellite Cross Roads, Ahmedabad – 380 015.

IR Contact : Vishal Gor, +91 79 268 68 235